



# 2019 ANNUAL REPORT

## About the SIIA

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Founded in 1962 and registered as a membership-based society, we are Singapore's oldest think tank. SIIA is a non-profit, non-governmental institution which focuses on a broad range of subjects and programmes, including regionalism, geo-politics and economic development, as well as the environment and resources.

SIIA is an independent organisation, funded by foundations, membership subscriptions and corporate sponsorship. We receive no regular funding from the Singapore government. We welcome opportunities to work with any organisation committed to making Singapore a better-informed, more cosmopolitan society that understands the region and contributes actively to its development.

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*The Institute has complied with all the applicable guidelines of the Code of Governance Evaluation Checklist for Institutions of a Public Character (IPCs). The full checklist is available at [www.charities.gov.sg](http://www.charities.gov.sg).*

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## CHAIRMAN'S STATEMENT

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### Staying Relevant, Renewing and Sustaining

#### The Year Ahead, The Year Past

As I write this in March 2020, COVID-19 is top of mind share for many; not only in Singapore but across the world. I will account more fully on the SIIA's performance in this period in next year's annual report. I will also share some thinking about Covid-19 and what the SIIA can and should do given limited resources and the emerging trends.

The SIIA will respond to this issue with analysis and comments on its impact on the global and regional economies, and on the relations and cooperation between countries. In this way, the SIIA is responding to show our continuing relevance in an ever-changing and ever-challenging world. In this effort, while we are not experts on health issues, we will try to leverage our network links among regional think tanks and contribute to the policy and opinion-making on business and political concerns. Drawing on the experience we have developed over many years and our established ties with other think tanks, we aim to deliver timely and relevant insights.

Yet even we will seek, as a think tank, to respond to this pressing problem, the SIIA will also continue with activities and efforts on the broader range of global concerns and within our two areas of expertise – ASEAN's politics and key economies, and sustainability. These issues must remain on the agenda even as governments and people are challenged by the pandemic. The urgent demands response but important issues continue to bear attention. The SIIA will continue our work – with adjusted time lines and due safeguards – as we believe addressing these issues is essential for the longer term.

Other things will change. The SIIA will take this occasion to increase our online offerings to members and the public. There is technology that is now readily available and better at enabling online interaction. Our activities that involve in-person meetings will prudently take into account guidelines for public health but will continue, as we believe in the importance of face-to-face interactions, with the engagement, understanding and candor that can be engendered. We will be prudent but will continue with our work.

## Sustaining Efforts

One of the biggest challenges will be in our funding support. As a not-for-profit and independent think tank, the SIIA depends on the donations, subscriptions and sponsorships of our members and friends. As our economy slows, it is to be expected that spending and gifting will also be impacted. In 2019, given the slow growth, the SIIA has already felt the impact; recording a deficit of \$502,872 in 2019.

This is our first “red ink” result in many years and is attributable to the non-renewal of a major sponsorship / partnership with a regional think tank. The SIIA is buffeted by surplus funds built over the last decade; some \$1.36 million of surplus remain. Moreover, in January 2020, we held a fund-raising dinner that netted a healthy surplus. While this is outside the accounting 2019 year, this helps the SIIA as we enter 2020 and prepare for what will likely be another challenging year. For longer term sustainability, the SIIA will need to look at greater efforts at fund raising and to broaden our base of members and supporters.

This must be a priority for the SIIA as we enter 2020 and move ahead to 2022 when we will mark our 60th anniversary. To think and work for the longer term good, the SIIA itself must be sustainable.

We are well poised to make this effort. Over the last decade, the SIIA has been acknowledged as a leading think in ASEAN and Asia. Our ranking in the 2019 Global Go To Think Tank Index has been first in ASEAN for eight years. This year, we clinched the top spot in the broader region South, Southeast Asia and Pacific (excluding India). In Asia as a whole, including the giants of China, India and Japan, we continue to be the No.1 independent think tank and were ranked No.9 overall.

Moreover, think tanks continue to play an important role in shaping public policy and social responses and also in helping corporations understand and respond on new trends in governments and society. There is a proliferation of viewpoints from many sources. But there is also the need for independent, fact-based and insightful analysis by credible institutions.

We will continue especially in the two areas where we have gained thought leadership: ASEAN and sustainability.

## ASEAN

A major concern in 2019 was ASEAN’s response to the forces of disruption and change from both within and outside the grouping. Many were intrigued by the opportunities offered by these disruptions, such as manufacturing relocation under the trade war. Yet the challenges posed, including geopolitical risks and internal unrest, remained a concern.

ASEAN has to remain resilient and has to look to demonstrate our collective leadership and engage external partners even more closely. During 2019, the SIIA worked with other think tanks on a vision for ASEAN that was presented to the Thai government during its chairmanship of the group and initiated a new series of high level roundtables to engage ASEAN and major Asian partners on key economic and political issues concerning ASEAN centrality and collective leadership. Our efforts were manifested not only in our analysis but in our events for the year, including the 13th Japan-Singapore Symposium, the SIIA-Clingendael Dialogue on EU-Singapore Connectivity, and the 12th ASEAN and Asia Forum.

While working on ASEAN and Asia issues as a whole, we also kept close watch on developments on selected key economies of the region. Our efforts included following the elections in Malaysia, Indonesia and Thailand, and

developments in Myanmar, facing an economic slowdown as well as international scrutiny over developments in the Rakhine State.

On these topics, the SIIA not only organised talks and provided public commentary through mainstream and social media. For our Roundtable and Corporate members, we also shared deeper and more detailed analysis as well as regular updates on events of note in these countries. Another new initiative for 2019 related to Myanmar, to engage the business and policy community there through the Myanmar-Singapore Business Summit in November 2019 and prepare a book on Myanmar based on our involvement and analyses on the economic and political trends in that country since 2011. The book – *Shadows Across the Golden Land: Myanmar's Opening, Foreign Influence and Investment* – is slated for publication in 2020.

## Sustainability

The SIIA's second area of thought leadership is sustainability and specifically issues relating to the transboundary haze that has impacted Southeast Asia for too many years. In 2019, the core of the SIIA's Sustainability Programme engaged and facilitated dialogues among stakeholders across the supply chain. These efforts were done in tandem with the levers of finance, trade and investment which are the best options for Singapore to play a positive role on the transboundary haze that shrouds the region. Moreover, there are connections to wider issues beyond the haze, within the resource sector,

Partnership is key to these dialogues. A first for the SIIA in 2019 was its partnership with World Resources Institute (WRI) Indonesia where together with its Washington D.C. headquarters, co-organised the 6th Singapore Dialogue on Sustainable World Resources (SDSWR). This partnership provided the SDSWR with an international perspective, and brought the discussions to a global level. When the transboundary haze returned, the SIIA continued its partnership with World Resources Institute (WRI) Indonesia to jointly take initiative in Indonesia itself. We held our 4th Jakarta Workshop, focused on "Who Pays for Sustainable Palm Oil? Sharing Responsibilities, Redesigning Incentives". The workshop saw some 70 delegates from 40 organisations including private sector, government agencies and NGOS from Indonesia, Malaysia and Singapore.

The SIIA's work in 2019 also focused on pre-emptive measures by engaging and facilitating dialogues among key stakeholders across the public and private sectors and the non-governmental organisations (NGOs) in the region even before the dry season hit. As a result, the SIIA developed the Haze Outlook Report for Southern ASEAN. This is a risk assessment and predictive tool to determine the incidence and severity of transboundary haze in Southern ASEAN. Moving forward, the SIIA hopes the Haze Outlook will be the go-to tool for stakeholders to use to anticipate the incidence of haze, and begin working on measures to prevent or decrease its severity.

In addition to our focus on the resource sector and transboundary haze, the SIIA has added green and sustainable finance, which is increasingly becoming an important lever to address environmental and social threats in the agroforestry supply chains. Another key sector where sustainable finance is gaining momentum is infrastructure. In 2019, the SIIA undertook a study to examine the Environmental and Social (E&S) standards, frameworks and principles adopted by Singapore-based financial institutions when they finance power and transport projects in ASEAN.

## Outreach, Membership and People

In addition to these two areas of thought leadership, the SIIA has developed our "platform" to provide insight and outreach on a range of international issues. Our platform comprises both online and in-person events to

keep members and our network abreast of our work and create impact. We have developed a good network among businesses, professionals, policy makers, and others with keen interest and experience on ASEAN political and economic issues and those around sustainability.

Our network and events are however limited in number. To drive impact, the SIIA has been growing and deepening our media outreach.

Media continues to be an important conduit. Social media too is increasingly becoming an important outreach platform. In 2019, the SIIA has developed a more robust content strategy to continue to keep these issues at the fore. This was recognised in the Global Survey of think tanks that ranked us highly on our use of on line resources and social media.

Our network and membership continue to be important and we are committed to grow our members while maintaining its quality so that knowledgeable and active discussions can be engendered. However, these efforts did not gain sufficient traction in 2019 and our total membership numbers – while quite constant – has not been growing. This will need a fresh push in the coming year.

For a think tank, people are the key resource. The SIIA continues to depend on the volunteer unpaid governance and assistance of its Council, on which I serve as chairman. Our contributions are supported and driven by a lean but professional secretariat. In 2019, manpower remains at 16 people, and with a lower turnover compared to 2018.

Among our senior management, the SIIA hired Ms Seraphim Cheong as our Director of Operations in March 2019 – a new position to oversee media, events and membership. However, in September 2019, our Director of Policy Programs, Ms Lee Chen Chen left Singapore to relocate to Australia for family reasons, where she continues to serve as a non-resident Senior Fellow, involved in a number of projects.

Given the outlook for the economy in 2020, the SIIA will not be growing aggressively. However, replacing and incrementally adding to middle-level management will be key to our core capabilities and to growing our impact and work.

## **Conclusion: Prospects for 2020**

As we begin 2020, Covid-19 is front and center for many reasons. Beyond the immediate health concerns are issues concerning the economy, finance and regional cooperation. This will require attention in our work, especially in relation to ASEAN and its regional partners. The situation has also implications for the ways the SIIA works, our revenue and financial stability.

It will not be an easy year for the SIIA. As some events are cancelled and postponed, sponsorship revenue may well be impacted. As companies do less well, their donations and support for the SIIA may also decrease. But the SIIA has gone through tough periods before and has endured, with the support of many people, especially our Council and members.

It will also likely be a busy year for the SIIA given the issues that arise from Covid-19 and from our commitment to important long term issues regarding ASEAN and sustainability.

On behalf of the SIIA council, I wish to thank you for your membership and steadfast support for the SIIA over the years. We hope that as we strengthen our offerings, you will continue to grow your membership with the SIIA. We look forward to your continued involvement and count on your active participation in the year ahead.



## KEY PROGRAMMES AND EVENTS

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### ASEAN

#### Identifying ASEAN's Silver Lining in a Turbulent World

With the Sino-American trade war intensifying and sending economic shockwaves across the globe, the ASEAN programme, in 2019, focused on the opportunities and challenges that the conflict presented for ASEAN. A common theme of our work was that ASEAN needed to enlist the help of partners other than the US and China, including middle powers such as Japan and the European Union as well as the members of the grouping itself.

ASEAN was also at a cusp of internal change, with key economies (Indonesia and Thailand) undergoing national elections. Our corporate audience expressed keen interest in the outcome of these elections, providing opportunities for the SIIA to analyse the outcomes. For the Myanmar programme, the SIIA partnered with the Singapore Association of Myanmar to hold a business summit in Yangon, Myanmar, and completed a book on Myanmar's development.



## Strengthening Ties with Japan at the 13th Japan-Singapore Symposium

Together with the Japan Institute of International Affairs (JIIA), the SIIA co-organised the 13th Japan-Singapore Symposium (JSS), a Track 1.5 dialogue held on 18-19 March 2019. The dialogue convened business leaders, policymakers and academia from Singapore and Japan to discuss how both countries can strengthen their bilateral ties in areas including economics and policy. The JSS was previously organised by the Institute of Policy Studies (IPS) at the Lee Kuan Yew School of Public Policy, but the SIIA has taken up the mantle of organising the dialogue from 2019 onwards.

The dialogue entailed a closed-door roundtable and a public forum, both of which were co-chaired by Ambassador Yoshiji Nogami, Vice Chairman of the Japan Institute of International Affairs, and Professor Tommy Koh, Ambassador-at-Large of the Singapore Ministry of Foreign Affairs. The roundtable looked at developments in US-China relations and their implications for Japan and ASEAN, while the afternoon session discussed the economic outlook for Asia in 2019 and challenges to free trade. For the public forum, the two co-chairs moderated a discussion on Japan-Singapore relations that featured academics from JIIA and the National University of Singapore, as well as SIIA Chairman Professor Simon Tay. The JSS provided a timely assessment of the Japan-Singapore relationship, and facilitated the exchange of helpful ideas on how ASEAN can engage Japan to defend the rules-based order.

## Engaging the European Union – the SIIA-Clingendael Dialogue on EU-Singapore Connectivity

The SIIA collaborated with the Clingendael Institute from the Netherlands and the European Union (EU) Delegation to Singapore in organising the programme for the “SIIA-Clingendael Dialogue on EU-Singapore Connectivity”. The dialogue, held on 27 June 2019, was attended by 150 participants from business leaders, policy makers, research institutions, universities and diplomatic missions. Dr Janil Puthuchery, Senior Minister of State, Ministry of Transport and Ministry of Communications and Information delivered the keynote address, while Zsuzsanna Felkai-Janssen, Coordinator for Artificial Intelligence, Directorate General for Migration and Home Affairs from the European Commission delivered the opening statement. This was the second in a series of four dialogues in which the EU Delegation sought to engage Singapore think tanks to explore different aspects of the EU-Singapore relationship, with this instalment focusing on physical, digital and people-to-people connectivity. The event not only drew attention to the complex networks that bind the EU and Singapore, but also areas for future cooperation between the EU Delegation to Singapore and the SIIA.

## Surviving, Transforming, Succeeding the Sino-American Tensions – the 12th ASEAN and Asia Forum (AAF) and a Special Report

With the Sino-American trade war grabbing everyone’s attention, the 12th edition of the SIIA’s flagship ASEAN and Asia Forum (AAF) focused on how ASEAN should respond to the tensions between the two powers. The 12th AAF was held on 29 August 2019 with Chan Chun Sing, the Minister for Trade and Industry delivering the keynote address on the theme of “Keeping ASEAN Ahead Amidst Global Uncertainty”. The forum was attended by more than 200 participants from the private and public sectors. Panel 1 was the Hatakeyama Dialogue, which examined the state of Sino-American tensions and their implications for the global order, and featured speakers from the Milken Institute, Fudan University and the Japan Economic Foundation. Panel 2 featured a panel keynote by Malaysian Deputy Minister for International Trade and Industry Dr Ong Kian Ming, who in conjunction with representatives from the Indonesian Ministry of Trade, Chulalongkorn University and United Overseas Bank discussed ASEAN’s response to the trade war. Following this, panel 3 aspired to move beyond the trade war to discuss digitisation and transformation in ASEAN, featuring representatives from the Thai Ministry of Commerce, the Economic Development Board of Singapore, Expedia and SAP.

In addition to the 12th AAF, the SIIA also developed a special report on “The Sino-American Conflict and ASEAN: Surviving, Transforming, Succeeding”. Beyond analysing how individual countries have benefitted from the increased investment levels, the report also raised concerns such as fragmentation along a larger US-China confrontation over technology. It also offered recommendations on how ASEAN can support the liberal trading system. The special report was launched during the 12th AAF.

## Collective Leadership – The ACCL Workshops

The SIIA and Australia National University (ANU), in partnership with the Economic Research Institute of ASEAN and East Asia (ERIA), kicked off the ‘ASEAN Centrality: Towards Regional Collective Leadership and a Global Voice’ project in 2019. The project, stemming from the ASEAN Vision 2040 project commissioned by Thailand’s Ministry of Foreign Affairs, aimed to enhance the understanding of the need for ASEAN centrality and push ASEAN towards having a global voice on pertinent issues by working with Asia’s middle powers. The project convened high-level, Track 1.5 roundtable dialogues in key ASEAN capitals on issues related to integration and institutions, infrastructure and connectivity, and navigating Sino-American tensions. Three out of the four planned dialogues were convened in 2019, and they were:

1. “APEC: Beyond the Chile Summit” in Kuala Lumpur, Malaysia (2020 APEC Chair);
2. “Responding to Uncertainties in the Global Economy and Trade Policy” in Jakarta, Indonesia;
3. “Beyond the ASEAN Outlook on the Indo-Pacific” in Hanoi, Vietnam (2020 ASEAN Chair).

Our partners at ANU, Peter Drysdale and Shiro Armstrong, took the lead on the first two dialogues. The SIIA helped to secure Malaysian Deputy Minister for International Trade and Industry, Dr Ong Kian Ming, as the guest of honour for the first roundtable where discussants were able to share with him policy recommendations on trade, especially the need for APEC to have a ‘shared prosperity’ agenda.

The second dialogue in Jakarta was pegged to a symposium on Asia’s trade and economic priorities for the G20 in 2020, and the guest of honour was Bank Indonesia governor, Perry Warjiyo. Key points highlighted were the need for reform, the search for new sources of economic growth and the importance of strengthening regional cooperation.

The SIIA convened the third roundtable on 4 December 2019, in Hanoi, Vietnam. The closed-door conversation brought out various perspectives of the ASEAN Outlook on the Indo-Pacific (AOIP), followed by policy recommendations on how to move forward. These recommendations were then presented to Vietnam’s Deputy Minister of Foreign Affairs, H.E. Mr Nguyễn Quốc Dũng at a working lunch. Present at the dialogue were representatives from the following countries: Vietnam, Thailand, Singapore, Malaysia, Indonesia, India, Japan, South Korea and Australia. The roundtable was also pegged to a security meeting in Hanoi which was the 12th General Conference on the Council for Security Cooperation in the Asia-Pacific (CSCAP). The dialogue highlighted ASEAN’s actions and priorities through the lens of the AOIP including maritime cooperation and strategic connectivity.

The SIIA is planning for the fourth dialogue that will likely take place in Singapore in the first quarter of 2020, where the discussions will address the infrastructure gap within ASEAN and how it relates to regional initiatives such as China’s Belt and Road Initiative (BRI).

## Keeping an Eye On Regional Economies

In parallel with our ongoing work on the implications of the trade war, the SIIA continued its work to analyse key regional economies. An evening talk was held to explore the progress made in Malaysia after one year of the Pakatan Harapan government, though more attention was paid to Indonesia and Thailand, which had conducted key elections in April and March 2019 respectively. A commentary by SIIA Chairman Simon Tay looked at what type of leader Indonesian President Joko Widodo “Jokowi” would be in his second term, and was featured on the front page of The Business Times. Insights on Thailand’s new political landscape were also shared with corporate members in confidential briefings and advisory meetings. These regional economies were also analysed under a broader ASEAN umbrella in commentaries such as “Sino-US Tensions – the Silver Lining for ASEAN and Singapore” and “ASEAN fights to stay neutral in the US-China contest” featured The Straits Times and the East Asia Forum Quarterly respectively.

## Deepening Knowledge on Myanmar – the Myanmar-Singapore Business Summit and “Shadows Across the Golden Land: Myanmar’s Opening, Foreign Influence and Investment”

On 14 November 2019, the SIIA and the Singapore Association of Myanmar (SAM) held the Myanmar-Singapore Business Summit in Yangon, Myanmar. The keynote speech was delivered by Secretary of the Myanmar Investment Commission (MIC) and Director General of the Directorate of Investment and Company Administration (DICA) U Thant Sin Lwin on behalf of H.E. U Thaung Tun, Union Minister for Investment and Foreign Economic Relations (MIFER) and Chairman of the Myanmar Investment Commission (MIC). The speech outlined how Myanmar was working on reforms to improve the business environment and also raised the possibility of a bilateral Myanmar-Singapore Special Economic Zone.

The first panel, which looked at regional trends impacting Myanmar featured panellists from City Holdings, CP Group and a former Hitachi executive. The second panel featured representatives from Singapore Exchange Limited (SGX), PricewaterhouseCoopers (PwC) Myanmar and PrimePartners. They discussed how Singapore played a role in facilitating investments into Myanmar. The third panel arranged by our partners, SAM, brought out insights from Singapore Inc. in Myanmar. The forum was attended by over 200 participants from Myanmar and Singapore and key takeaways of the summit included the need for the region to engage with Myanmar and the recognition that it would take time for the country’s market to grow.

The SIIA also assisted Associate Professor Simon Tay, Chairman of the SIIA, in fieldwork and research for his upcoming book, titled ‘Shadows Across the Golden Land: Myanmar’s Opening, Foreign Influence and Investment’. This book is based on Professor Tay’s extensive and long-standing engagements with Myanmar in the period following the 2010 elections, when Myanmar embarked on its “Road Map to Democracy”. Integrating analysis with on-the-ground experience, the book aims to help outsiders develop a deeper understanding of Myanmar’s emerging developments and challenges, and explore how the country might overcome these obstacles. It is expected to be published in 2020.



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## Environment & Resources

### Effecting Change Through Engagement

The core of the SIIA's Sustainability Programme in 2019 was engaging stakeholders across the supply chain in an attempt to get to the root of the transboundary haze that shrouds the region. Its work in 2019 focused on pre-emptive measures by engaging key stakeholders across the public and private sectors and the non-government organisations (NGOs) in the region even before the dry season hit. When the transboundary haze returned, dialogues were held to identify the causes, examine ways to better involve mid-sized players and more importantly, collectively develop solutions.

Beyond the stakeholders in the agro-forestry sector, the SIIA expanded its engagement with financial institutions to examine the role they play in combating climate change through their financing activities. These include adopting stringent sustainability standards and working with their clients to strengthen their Environmental, Social, and Governance (ESG) practices.

## Deepening Dialogues at the 6th Singapore Dialogue on Sustainable World Resources (SDSWR)

The SIIA held its annual flagship conference, the Singapore Dialogue on Sustainable World Resources (SDSWR), on 2 May 2019. Into the 6th edition, the SDSWR was themed, “ASEAN’s Pathway to Sustainability: Targets for 2020 and Beyond”. The keynote speakers were Singapore’s Minister for the Environment and Water Resources (MEWR) Mr Masagos Zulkifli as well as Malaysia’s Minister of Primary Industries Ms. Teresa Kok. The SDSWR also featured two panel keynote speakers and they were Indonesia’s Peatland Restoration Agency Chief Mr Nazir Foad and the Chairman & CEO of Golden Agri-Resources Mr Franky Oesman Widjaja. The full-day Dialogue attracted 336 high-level delegates, comprising various representatives from the private sector, government, NGOs, academia and media.

A first for the SIIA was its partnership with World Resources Institute (WRI) Indonesia where together with its Washington D.C. headquarters, co-organised the SDSWR. This partnership was critical in providing the SDSWR with an international perspective, bringing the discussions to a global level. Having WRI’s Global Director of Forests Mr Rod Taylor as well as other prominent speakers including Rainforest Alliance’s Chief Program Officer Dr Nigel Sizer and key corporates including Mars, Unilever and PT Louis Dreyfus Company speak at the SDSWR added gravitas, credibility and a global outlook to the discussions.

## Addressing Issues at the 4th Jakarta Workshop

The SIIA continued its partnership with WRI Indonesia to jointly convene the Jakarta Workshop. Into its 4th edition, the Jakarta Workshop focused on “Who Pays for Sustainable Palm Oil? Sharing Responsibilities, Redesigning Incentives”. The workshop saw some 70 delegates from 40 organisations including private sector, government agencies and NGOs from Indonesia, Malaysia and Singapore. In light of the 2019 transboundary haze, the workshop discussed how stakeholders can prepare for extreme drought episodes and the collaborative efforts needed to combat transboundary haze. The workshop also focused on how key stakeholders can share responsibilities across the supply chain, as well as examined the industry incentives to make sustainable palm oil the norm.

## Levers of Change – Sustainable Infrastructure and ESG

In addition to our focus on the resource sector and transboundary haze, the SIIA has added green and sustainable finance, which is increasingly becoming an important lever to address environmental and social threats in the agroforestry supply chains. Another key sector where sustainable finance is gaining momentum is infrastructure. In 2019, the SIIA undertook a study to examine the Environmental and Social (E&S) standards, frameworks and principles adopted by Singapore-based financial institutions when they finance power and transport projects in ASEAN. This led to the development of the report, “Financing Sustainable Infrastructure in ASEAN”, which provided recommendations to improve different stakeholders’ understanding of how key E&S risks should be viewed and addressed in these sectors. The report is slated for launch during the first half of 2020.

The SIIA also managed to delve deeper into the ESG conversation and engaged with a wider sustainable finance network that not only focused on “environmental” aspects but also emphasised the importance of “social” considerations in investments and corporate decision-making. The SIIA supported its Chairman, Professor Simon Tay, in his appointment as Commissioner on the United Nations Liechtenstein Initiative for a Financial Sector Commission on Modern Slavery and Human Trafficking (FSC), a public-private partnership that was launched in response to calls from the G7, the G20 and the United Nations for governments to partner the private sector to address modern slavery and human trafficking. By supporting Professor Tay’s in his appointment, the SIIA had the opportunity to establish new relationships and strengthen existing ones

with corporates, governments and academics through speaking opportunities and roundtable discussions on emerging “social” risks such as modern slavery and human trafficking. Some of these platforms include a Business and Human Rights Workshop organised by the World Business Council for Sustainable Development (WBCSD), the 14th Ad Hoc Group Senior Officials’ Meeting (AHG SOM) of the Bali Process held in Da Nang, Vietnam, the Asia Pacific Banks Alliance (APBA) against Modern Slavery Roundtable held in Bangkok, Thailand, as well as a Leadership Roundtable, titled “Scaling Solutions to End Trafficking” organised by United Way. Through the above, the SIIA gained greater visibility in the ESG circle and further demonstrated the value it could bring to the business and financial communities.

## **Driving Thought Leadership – Special Reports**

In May 2019, the SIIA launched two reports, namely, “SIIA Haze Outlook for Southern ASEAN” (“Haze Outlook”) and “Palm oil and biofuels: Surveying the sustainability landscape in Europe, China and India” (“Palm Oil and Biofuels Report”).

The Haze Outlook is an innovative and bold initiative to complement the SIIA’s long-standing efforts to engage stakeholders from the public, private and people sectors. The Haze Outlook served as a risk assessment and predictive tool to determine the incidence and severity of transboundary haze in Southern ASEAN. Moving forward, the SIIA hopes the Haze Outlook will be the go-to tool for stakeholders to use to anticipate the incidence of haze, and begin working on measures to ensure the prevention or to decrease the severity of haze. Based on the assessment of three risk factors, namely Weather, Peat, and People, the Haze Outlook predicted the risk of a transboundary haze event for Southern ASEAN to be amber for 2019. This was on a scale of Green for a low risk, Amber for moderate, and Red for high risk.

The second publication is the Palm Oil and Biofuels Report, which incorporates key outcomes from the 3rd Jakarta Workshop jointly organised by the SIIA and WRI Indonesia in November 2018. Besides examining the demand for sustainable palm oil and their challenges in major consumer markets – Europe, China and India – the report also presented recommendations for different stakeholders on moving the industry towards higher standards of sustainable palm oil.

## **Public Engagement and Outreach (PM.Haze)**

Besides the SIIA’s own initiatives, the SIIA has, for the fourth consecutive year, provided support to the People’s Movement to Stop Haze (PM.Haze) in its ongoing efforts to increase awareness of the root causes and impacts of haze among the public. In 2019, PM.Haze engaged over 8,000 people through these public education and outreach activities. These initiatives included 25 talks and workshops, 10 roadshows and two community events. A key obstacle to combating the fires and haze effectively is the lack of demand for sustainable palm oil. In this respect, PM.Haze’s efforts to increase consumer awareness on sustainable palm oil in Singapore have paid off: six palm oil-based retail cooking oil brands are now certified sustainable in Singapore, while 10 F&B brands, including one hotel – which house about 200 outlets in Singapore – serve food cooked with certified sustainable palm oil.

PM.Haze also grew its regional presence and providing multiple pathways for people in Singapore to better understand the root causes of the haze. Partnering organisations in Malaysia and Indonesia, they have organised peatland expeditions and a community-based peatland restoration programme, respectively. In addition, PM.Haze co-organised the inaugural Asian Youths for Sustainable Palm Oil Summit in Bangkok, which is part of a global conference on sustainable palm oil. They are also planning for a campaign in 2020 to encourage businesses and consumers to use sustainable palm oil. This will pave the way for greater collaboration among actors in the sustainable palm oil supply chain.




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## Membership

The SIIA counts many leading individuals and corporations among our members. Their support through membership fees, donations and sponsorships is a major source of funding for the SIIA.

Below are the membership figures from 1 January 2019 to 31 December 2019.

MEMBERSHIP TIER	2019 MEMBERS	2018 MEMBERS
Roundtable	10	14
Corporate	70	63
Premium Individual	15	9
Ordinary	85	74
Associate	32	44
<b>Total</b>	<b>212</b>	<b>204</b>



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## Media

### Amplification through Traditional and Social Media

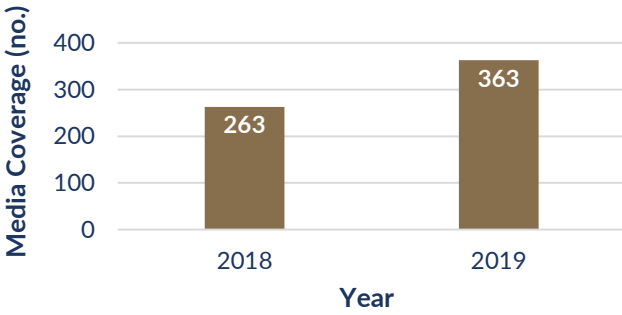
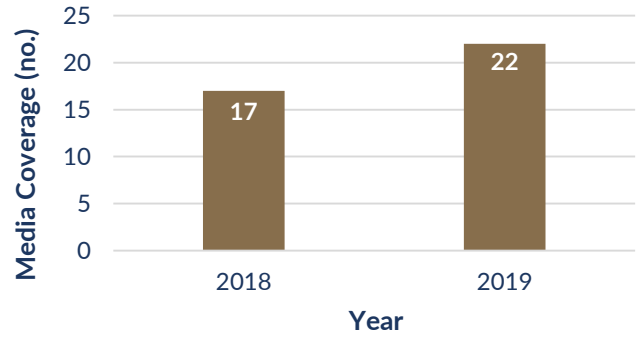
A key facet of the SIIA's work is to ensure its policy analyses are relevant so that corporates and citizens can be guided into making discerning decisions. To do so, the SIIA develops and implements a traditional and social media strategy to amplify its policy analyses and events. In so doing, the SIIA has not only continued to chart a consistent media outreach trajectory in 2019 but also deepened its thought leadership.



## Traditional Media

The SIIA continued to pen commentaries on current affairs and emerging trends as well as issues surrounding sustainability. This allowed us to serve as leading commentators on our areas of expertise and more importantly, providing readers with analysis and insights on developing issues. Beyond commentaries, the SIIA's views are also sought in the form of media interviews and quotes. Areas covered include the Sino-America tensions, the investment climate in Myanmar in light of the Rakhine humanitarian crisis, the transboundary haze, sustainable palm oil, as well as green finance in the context of sustainable growth (Please refer to Appendix V for the full list of commentaries published in 2019).

Similar to the previous years, the SIIA has also continued to receive substantial media attendance and coverage for our flagship events in 2019. International, regional and local media were invited to these events, and media releases were issued to further create awareness of our work. Such approach has translated into strong media coverage in 2019.

<p style="text-align: center;"><b>Coverage Received</b> (2018 vis-a-vis 2019)</p>  <p>Media Coverage (no.)</p> <p style="text-align: center;">Year</p>	<p style="text-align: center;"><b>Published Commentaries</b> (2018 vis-a-vis 2019)</p>  <p>Media Coverage (no.)</p> <p style="text-align: center;">Year</p>
<p>The SIIA received media coverage in international and regional media including the Associated Press, Bloomberg, Nikkei Asian Review, and South China Morning Post. In Singapore, the Institute received coverage in The Straits Times, The Business Times, Channel News Asia, TODAY and Lianhe Zaobao.</p>	<p>Commentaries were published in regional media such as Nikkei Asian Review, South China Morning Post, Bangkok Times, and The Jakarta Post. The SIIA's commentaries were published in The Straits Times, The Business Times, and TODAY in Singapore.</p>

## Social Media

The SIIA's social media presence continues to grow from strength to strength. The SIIA developed and implemented a robust content strategy to engage our audiences regularly. The content strategy ensured regular momentum. The use of infographics, videos and features of the SIIA's research analysts to distil complex information and also deepened our engagement with our audience.



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## Advisory

### Charting New Ground with Corporates

The SIIA continues to offer information and analysis to our corporate members on how political, social, and economic issues in ASEAN and Asia affect business and investment in our region, including publications on our website, briefings for our corporate members, and Chairman's Notes.

In 2019, the SIIA completed its advisory contract requested by Mitsubishi Corporation for six briefings over a one-year period commencing in September 2018, including topics ranging from US-China-ASEAN relations to digital connectivity and elections in ASEAN. They have requested for a contract renewal of 12 briefings over a three-year period.

In addition, the SIIA secured an advisory contract for 12 months with the Japan Bank for International Cooperation (JBIC). This involves monthly reports, 12 briefings on specific topics and quarterly consultations covering the geopolitics of Singapore, Malaysia and Taiwan.

PSA has requested a confidential written brief on Myanmar that was submitted in April 2019.



## GOVERNANCE

The work of the institute is governed by a Council that is elected once every two years from amongst our members. Additionally, there are trustees for the SIIA Endowment Fund, as well as advisors who are market leaders from the private sector and society. In 2019, elections were held for the Council for a new two-year term (2019-2021). Both Associate Professor Simon Tay and Dr. Yeo Lay Hwee were re-elected as Chairman and Honorary Secretary for the new term. According to the SIIA's constitution, Mr. Gerald Ong was elected as Honorary Treasurer to replace Mr. Yeoh Oon Jin on the Executive-Committee.



A full list of the Council, Advisors and Trustees of the SIIA are listed in [Appendix C](#).



Ms. Eulene Goh  
Trustee



Mr. Hsieh Fu Hua  
Trustee



A/Prof. Simon Tay  
Chairman



Mr. Gerald Ong  
Honorary Treasurer



Dr. Yeo Lay Hwee  
Honorary Secretary

## The SIIA Endowment Fund

The Singapore Institute of International Affairs Endowment Fund is governed by the Trustees, Ms Euleen Goh, Mr. Hsieh Fu Hua and Associate Professor Simon Tay. The Endowment Fund is approved as an Institution of a Public Character (IPC) under the Charities Act. The Ministry of Culture, Community and Youth (MCCY) has approved the Endowment Fund's renewal as an IPC for three years starting 1 September 2019 to 31 August 2022. Donations received for the Endowment Fund are channeled directly to the fund. Each donation enjoys a tax deduction of 2.5 times the donated amount for the calendar year (i.e. 1 January 2019 to 31 December 2019).

*Please refer to [Appendix B](#) for the full list of donors and sponsors secured from 1 January 2019 to 31 December 2019 and details of the endowment fund are listed on page 5 of the audited financial statements.*



## OUR TEAM AND SECRETARIAT

No. of Staff at the End of the Year	
Fiscal 2019	16
Fiscal 2018	16
Fiscal 2017	16

The final headcount for 2019 ended with 16 staff, similar to 2018. In line with the institute's plans to drive membership and partnership opportunities, the SIIA hired a Director of Operations in March 2019. This role also includes overseeing events, media and stakeholder management. In September 2019, the SIIA's Director of Policy Programmes resigned from her full-time position to relocate to Australia for family reasons, while taking on a part-time distance role as our Senior Fellow. Overall, the SIIA experienced lower turnover in 2019 as compared to 2018.

Moving forward, the SIIA plans to hire two middle-level management staff, one for ASEAN programme and the other for Sustainability programme, to help guide and oversee the junior policy research analysts.

Below is the SIA's organisation chart as well as the secretariat listing.

MANAGEMENT	
Chairman (Pro-Bono)	Mr. Simon Tay
Chief of Staff	Ms. Connie Wong

FINANCE & ADMINISTRATION	
Director, Finance	Ms. Daphne Lee
Manager, Finance & Admin.	Ms. Marion Grace Lim

COMMUNICATION, EVENTS & MEMBERSHIP	
Director, Operations	Ms. Seraphim Cheong
Marketing Director (Advisory)	Ms. Elaine Giam
Deputy Director of Operations	Ms. Michelle Moakes
Senior Executive – Events and Marketing	Ms. Michelle Teo
Senior Executive - Media and Marketing	Ms. Siti Bazilah
Executive – Marketing & Membership	Ms. Joey Teo

POLICY RESEARCH & PUBLIC EDUCATION	
Assistant Director, ASEAN	Ms. Jessica Wau
Assistant Director, Sustainability	Ms. Wu Huijuan
Assistant Director, International Affairs & Media	Mr. Aaron Choo
Senior Policy Analyst, Sustainability	Ms. Lau Xin Yi
Policy Research Analyst, ASEAN	Mr. Gareth Tan
Policy Research Analyst, ASEAN	Mr. Kevin Chen
Policy Research Analyst, ASEAN	Ms. Sarah Loh



## FINANCIAL HIGHLIGHTS

### 1. SIIA Reserves Policy

As a matter of practice, the Executive Council monitors the Cash at Bank for operational use on a monthly basis and is satisfied with the level maintained. In 2019, the SIIA used its reserves to invest in human capital in order to grow its programs and offerings and the current reserves is able to cover 9.5 months of its operational expenses.

The challenge ahead for the SIIA is to continue to increase its level of unrestricted Reserves balance to ensure that they are sufficient to fulfil its on-going and forecasted obligations and ensuring the stability of its mission, programs, employment and ongoing operations of the Institute.

	CURRENT YEAR	PREVIOUS YEAR	% INCREASE/ (DECREASE)
Unrestricted Funds (Reserves)	1,034,750	1,507,599	(31.36%)
Endowment Funds	325,501	355,524	(8.44%)
<b>Total Funds</b>	<b>1,360,251</b>	<b>1,863,123</b>	
<b>Ratio of Reserves to Annual Operating Expenditure</b>	<b>0.79</b>	<b>1.18</b>	

### 2. Declaration of Conflict of Interest

To mitigate the threat of conflicting interest, all Council members are required to declare any personal or vested interest in business transactions, contracts and/ or joint ventures that the Singapore Institute of International Affairs may enter into at the start of their term of office and as soon as such a conflict, or the possibility of such conflict, arises.

For paid Employees and Related Parties, the Human Resource Policy Handbook clearly stipulates the need to declare any actual or potential conflicts of interest to the Chairman or the Executive Committee.

When a conflict of interest situation arises, the Council Member, Employee or Related Party shall abstain from participating in the discussion, decision making and/ or voting on this matter.

### 3. Annual Audit

The accounts for the year were audited by BDO LLP, Public Accountants and Certified Public Accountants. The financial statements of the Singapore Institute of International Affairs for the year ended 31 December 2019 were prepared in accordance with the Singapore Financial Reporting Standards.

### 4. Disclosure and Transparency

In compliance with the Charities Governance Act, the remuneration of the highest paid staff who received remuneration exceeding S\$100,000, is declared below:

	2019
Salaries and Bonus	454,758
Number of staff who are paid more than \$100,000 per annum	4

None of the key management personnel serves as a governing board member of the institute and their remuneration is determined by the Executive Committee comprising the Council office holders. In addition, none of the Council, Advisors, and Trustees received remuneration for their contributions.

### 5. Financials

The SIIA's funding sources of Income are derived from the following avenues:

1. Sponsorships
2. Donations
3. Membership Subscriptions
4. Research/ Advisory Services

2019 is a year that the SIIA felt the effects of the economic slowdown and ended the Financial Year 2019 with a deficit. The deficit was mainly due to a non-renewal of a contract worth \$200,000 and the postponement of our Annual Dinner to January 2020. Without both key revenue generating channels, the SIIA was not able to achieve a surplus.

Total collections for 2019 from all sources amounted to S\$1,738,112. Total resources expended for the year amounted to S\$2,240,984 resulting in a deficit of S\$502,872.

*Please refer to the attached audited financial statements.*



## APPENDICES

### Appendix A: SIIA Events Calendar

JANUARY 2019		
8	Dinner Dialogue with <b>Mr. Khairy Jamaluddin</b> , Member of Parliament for Rembau Opposition Office, Parliament of Malaysia.	
14	Dinner Dialogue with <b>Dr. Rebecca Fatima Sta. Maria</b> , Executive Director, APEC Secretariat, Singapore.	
31	Sino-American “War” and the 2019 Outlook	Speakers: <b>Dr. Rebecca Fatima Sta. Maria</b> , Executive Director, APEC Secretariat, Singapore; <b>Ambassador Michael Michalak</b> , Senior Vice President & Regional Managing Director, USA-ASEAN Business Council; <b>Ms. Selena Ling</b> , Chief Economist, OCBC Bank.
MARCH 2019		
18-19	13 <sup>th</sup> Japan-Singapore Symposium, Tokyo, Japan.	
28	Elections and Global Uncertainty: Navigating ASEAN’s Path Forward in 2019	Speaker: <b>Assoc. Prof. Simon Tay</b> , Chairman, Singapore Institute of International Affairs.
APRIL 2019		
23	Lunch Dialogue with <b>Mr. Chee Hong Tat</b> , Senior Minister of State, Ministry of Trade & Industry and Ministry of Education, Singapore.	
25	Malaysia’s Investment Climate in 2019	Speakers: <b>Mr. Edward Lee</b> , Chief Economist, ASEAN and South Asia, Standard Chartered Bank, Singapore; <b>Dr. Oh Ei Sun</b> , Senior Fellow, Singapore Institute of International Affairs.
MAY 2019		
2	6 <sup>th</sup> Singapore Dialogue on Sustainable World Resources ASEAN’s Pathway to Sustainability: Targets for 2020 and Beyond.	
2	Private meeting with <b>Mr. Masagos Zulkifli</b> , Minister for the Environment and Water Resources, The Republic of Singapore.	
2	Lunch Dialogue with <b>Ms. Teresa Kok</b> , Minister of Primary Industries, Malaysia; and <b>Mr. Nazir Foad</b> , Chief, Peatland Restoration Agency of the Republic of Indonesia (BRG RI).	
29	The Future of Europe	Speaker: <b>Mr. George Katrougalos</b> , Minister for Foreign Affairs, The Hellenic Republic.
JUNE 2019		
27	SIIA Clingendael Dialogue: Enhancing EU-Singapore Connectivity	
JULY 2019		
2	The Impact of Fake News and Disinformation on Indonesian Politics	Speakers: <b>Dr. Budi Irawanto</b> , Associate professor for Communications, Universitas Gadjah Mada; <b>Mr. Achmad Sukarsono</b> , Senior Analyst, Global Risks Analysis Asia Pacific, Control Risks.

17	Lunch Dialogue with <b>Mr. Lawrence Wong</b> , Minister for National Development, Singapore.	
30	Financing Sustainable Infrastructure in ASEAN: 1 <sup>st</sup> Working Group Meeting.	
30	Dinner Dialogue with <b>Mr. Sean Turnell</b> , Special Economic Consultant to the State Counsellor, Myanmar.	
<b>AUGUST 2019</b>		
15	Dinner Dialogue with <b>Mr. Veerathai Santiprabhob</b> , Governor, The Bank of Thailand.	
19	Singapore's Economy in a Turbulent World	Speakers: <b>Dr. Chua Hak Bin</b> , Senior Economist, Maybank Kim Eng; <b>Mr. Manu Bhaskaran</b> , Director and CEO, Centennial Asia Advisors Singapore and SIIA Council Member.
29	Breakfast Meeting with <b>Mr. Chan Chun Sing</b> , Minister for Trade and Industry, Singapore.	
29	12 <sup>th</sup> ASEAN & Asia Forum The Sino- American Conflict and ASEAN: Surviving, Transforming, Succeeding.	
29	Lunch Dialogue with <b>Dr. Ong Kian Ming</b> , Deputy Minister, Ministry of International Trade and Industry, Malaysia.	
29	Dinner Dialogue with <b>Professor Shen Dingli</b> , Institute of International Studies, Fudan University, China.	
<b>SEPTEMBER 2019</b>		
24	Beyond the Trade War: China's Slowdown and Domestic Challenges	Speakers: <b>Mr. Jimmy Koh</b> , Managing Director, Group Wholesale Banking/Sector Solutions Group, Business Insights and Analytics, United Overseas Bank (UOB); <b>Dr. Chen Gang</b> , Assistant Director (Policy Research) and Senior Research Fellow, East Asian Institute .
<b>OCTOBER 2019</b>		
16	Fall out from Hong Kong's Protests	Speakers: <b>Ms. Li Xueying</b> , Enterprise Editor, The Straits Times; <b>Dr. Steven Cochrane</b> , Chief APAC Economist, Moody's Analytics.
<b>NOVEMBER 2019</b>		
14	Myanmar-Singapore Business Summit 2019, Yangon, Myanmar Singapore: Myanmar's Gateway to the World.	
19	Financing Sustainable Infrastructure in ASEAN: 2 <sup>nd</sup> Working Group Meeting .	
26	Jakarta Roundtable Workshop, Jakarta Indonesia Who Pays for Sustainable Palm Oil? Sharing Responsibilities, Redesigning Incentives.	
<b>DECEMBER 2019</b>		
4	ASEAN Centrality and Collective Leadership Roundtable: Indo Pacific Hanoi Dialogue, Hanoi, Vietnam Beyond ASEAN's Outlook on the Indo-Pacific.	

## Appendix B: 2019 Donors and Sponsors

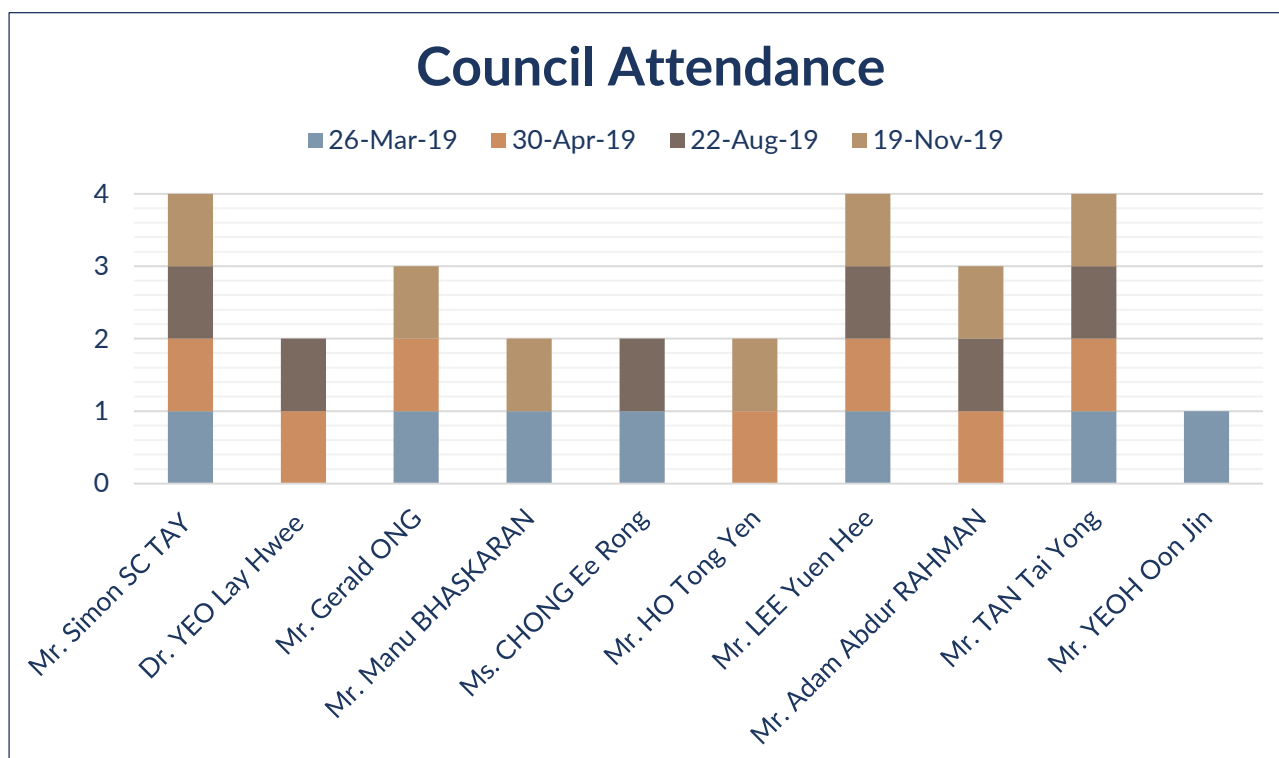
SIIA gratefully acknowledges the generous individuals, corporates and foundations that support our efforts. The following list comprises the donations and sponsorships received during FY 2019.

CORPORATE DONORS/ SPONSORS	
<p><b>Donations &amp; Sponsorship above \$50,0000</b>                      Economic Research Institute for ASEAN and East Asia (ERIA)                      Hong Kong and Shanghai Banking Corporation Limited</p> <p><b>Donations &amp; Sponsorship from \$25,000 to \$50,0000</b>                      Mitsubishi Corporation Singapore                      Temasek Foundation Connects</p> <p><b>Donations &amp; Sponsorship from \$10,000 to \$24,999</b>                      Expedia Singapore Pte Ltd                      Golden Agri International Pte Ltd                      Hong Kong Economic &amp; Trade Office (HKETO)                      (MORE)</p>	<p><b>Donations &amp; Sponsorship from \$10,000 to \$24,999 (CONT'D)</b>                      LGT Bank (Singapore) Ltd                      Mitsubishi UFJ Financial Group, Inc.                      Musim Mas Holdings Pte Ltd                      PricewaterhouseCoopers Myanmar Pte Ltd                      PrimePartners Corporate Finance Pte Ltd                      RGE Pte Ltd                      Singapore Exchange Limited                      Standard Chartered Bank (Singapore) Limited</p> <p><b>Donations &amp; Sponsorship below \$10,000</b>                      PSA International Pte Ltd</p>

INDIVIDUAL DONORS
Joseph Mark <u>Garlinghouse</u> Alan <u>Goei</u> Beng Kiong Johann Heinrich <u>Jessen</u> Carlo <u>Pozzi</u>

## Appendix C: Council, Honorary & Life Members, Advisors, Trustees and Patrons

SIIA COUNCIL 2019-2021			
<b>EXECUTIVE COMMITTEE</b>	<b>Mr. Simon SC TAY</b> <i>Chairman</i>	<b>Dr. YEO Lay Hwee</b> <i>Honorary Secretary</i>	<b>Mr. Gerald ONG</b> <i>Honorary Treasurer</i>
	<i>A/Prof., National University of Singapore; Senior Consultant, WongPartnership LLP</i>	<i>Director, EU Centre in Singapore</i>	<i>Deputy Chairman &amp; Executive Director, PrimePartners Corporate Finance Pte Ltd</i>
<b>COUNCIL MEMBERS</b>	<b>Mr. Manu BHASKARAN</b> <i>Director and CEO, Centennial Asia Advisors, Singapore</i>	<b>Ms. CHONG Ee Rong</b> <i>Board Member, Certis Group</i>	<b>Mr. HO Tong Yen</b> <i>Director, Group Corporate Communications, Keppel Corporation</i>
	<b>Mr. LEE Yuen Hee</b> <i>Chief Executive Officer, TransitLink Pte Ltd</i>	<b>Mr. Adam Abdur RAHMAN</b> <i>Managing Director, Citi Singapore</i>	<b>Prof. TAN Tai Yong</b> <i>President, Yale-NUS College, National University of Singapore</i>
	<b>Mr. YEOH Oon Jin</b> <i>Executive Chairman, PriceWaterhouseCoopers LLP</i>		



### SIIA Honorary and Life Members

<b>HONOURARY MEMBERS</b>	<b>Mdm. Halimah YACOB</b> <i>8th President of Singapore</i>  <b>Late Mr. S R NATHAN</b> <i>(1924-2016), 6th President of Singapore</i>	<b>Prof. Tommy KOH</b> <i>Ambassador-At-Large, Singapore Ministry of Foreign Affairs</i>	<b>Mr. J Y PILLAY</b> <i>Rector, College of Alice and Peter Tan</i>
<b>LIFE MEMBERS</b>	<b>Mr. S Chandra DAS</b> <i>Managing Director, Nur Investments &amp; Trading Pte Ltd</i>	<b>Dr. LAU Teik Soon</b> <i>Advocate &amp; Solicitor, Tan Leroy &amp; Associates</i>	<b>Mr. Philip NG</b> <i>CEO, Far East Organization</i>

ADVISORS	TRUSTEES	PATRONS
<b>Mr. Jonathan ASHERSON</b> <i>Non-Executive &amp; Independent Director, Sembcorp</i>	<b>Ms. Euleen GOH</b> <i>Non-Executive Director, DBS Group Holdings &amp; DBS Bank</i>	<b>Lee Foundation</b>
<b>Mr. Gautam BANERJEE</b> <i>Chairman, Blackstone Singapore Pte Ltd</i>	<b>Mr. HSIEH Fu Hua</b> <i>Chairman, NUS Board of Trustees; Co-founder and Adviser, PrimePartners Group</i>	
<b>Mr. Tony CHEW</b> <i>Executive Chairman, Asia Resource Corporation Pte Ltd</i>	<b>Mr. Simon SC TAY</b> <i>A/Prof., National University of Singapore; Senior Consultant, WongPartnership</i>	
<b>Mr. Ray FERGUSON</b> <i>Board Chairman, Singlife</i>		
<b>Mr. HSIEH Fu Hua</b> <i>Chairman, NUS Board of Trustees; Co-founder and Adviser, PrimePartners Group</i>		
<b>Ms. Kay KUOK</b> <i>Director, Shangri-La Hotel Limited (Singapore)</i>		
<b>Mr. KWEE Liong Seen</b> <i>Executive Director, Pontiac Land Group</i>		
<b>Ms. Olivia LUM</b> <i>Executive Chairman &amp; Group CEO, Hyflux Ltd</i>		
<b>Mr. TONG Chong Heong</b>		

## Appendix D: 2019 Research and Publication Listings

### A. BOOK CHAPTERS, PUBLICATIONS, JOURNALS, WORKING PAPERS, VIDEOS & DOCUMENTARIES

#### I. Dr. Chia Siow Yue

Chia Siow Yue, et al. (2019), "Skills Mobility and Development in ASEAN", in Intal, P. and M. Pangestu (eds.) Integrated and Connected Seamless ASEAN Economic Community (ASEAN Vision 2040, Volume IV), Jakarta: ERIA, pp. 77-95

#### II. Dr. Hank Lim

Intal, Ponciano S., Anbumozhi, V. and Lim, H. (2019), "ASEAN Present and Future Global and Regional Developments" in Tay, S., Armstrong, S., Drysdale, and Intal, P. (eds.) (2019), Collective Leadership, ASEAN Centrality, and Strengthening the ASEAN Institutional Ecosystem (ASEAN Vision 2040, Volume II), Jakarta: ERIA, pp. 1-33

Ramesh, Shirley, Intal, P. and Lim, H. (2019), "ASEAN Vision 2040 and Key Strategies on Standards and Conformance", in Intal, P. and M. Pangestu (eds.) Integrated and Connected Seamless ASEAN Economic Community (ASEAN Vision 2040, Volume IV), Jakarta: ERIA, pp. 50-76

#### III. A/Prof. Simon Tay

Tay, Simon S.C., Armstrong, S., Drysdale, and Intal, P. (eds.) (2019), Collective Leadership, ASEAN Centrality, and Strengthening the ASEAN Institutional Ecosystem (ASEAN Vision 2040, Volume II), Jakarta: ERIA

Tay, Simon S.C. (2019), "ASEAN Centrality and Collective Leadership: New Dynamics and Responses", in Tay, S., Armstrong, S., Drysdale, and Intal, P. (eds.) (2019), Collective Leadership, ASEAN Centrality, and Strengthening the ASEAN Institutional Ecosystem (ASEAN Vision 2040, Volume II), Jakarta: ERIA, pp. 90-102

Armstrong, Shiro, Drysdale, P. and Tay, S. (2019), "Collective Leadership for East Asia and ASEAN's Trans-Asian Role", in Tay, S., Armstrong, S., Drysdale, and Intal, P. (eds.) (2019), Collective Leadership, ASEAN Centrality, and Strengthening the ASEAN Institutional Ecosystem (ASEAN Vision 2040, Volume II), Jakarta: ERIA, pp. 34-48

Rebecca Fatima Sta Maria, Tay, S., Jusuf Wanandi, Lim, H. and Kobayashi, I. (2019), "Whither ASEAN Institutions Ecosystem?", in Tay, S., Armstrong, S., Drysdale, and Intal, P. (eds.) (2019), Collective Leadership, ASEAN Centrality, and Strengthening the ASEAN Institutional Ecosystem (ASEAN Vision 2040, Volume II), Jakarta: ERIA, pp. 182-189

#### IV. Dr. Yeo Lay Hwee

Yeo Lay Hwee (2019), "Singapore's Policy in the Asia-Pacific: ASEAN and Open Regionalism", Baltic Journal of European Studies, Volume 9, Issue 2, pp. 20-39

## **V. SIIA Reports**

SIIA (2019), SIIA Haze Outlook for Southern ASEAN, Phase One Summary Report, May 2019, Singapore: SIIA

SIIA (2019), Palm Oil and Biofuels, Report, May 2019, Singapore: SIIA

SIIA (2019), SIIA Haze Outlook for Southern ASEAN, Phase One Special Report, June 2019, Singapore: SIIA

SIIA (2019), 6th Singapore Dialogue on Sustainable World Resources: ASEAN's Pathways to Sustainability, Conference Highlights, Jul 2019, Singapore: SIIA

SIIA (2019), The Sino-American Conflict and ASEAN: Surviving, Transforming, Succeeding, Special Report, Aug 2019, Singapore: SIIA

SIIA (2019), 12th ASEAN & Asia Forum: The Sino-American Conflict and ASEAN, Conference Highlights, Dec 2019, Singapore: SIIA

## **B. EDITORIALS AND COMMENTARIES**

### **I. A/Prof. Simon Tay**

Tay, Simon S.C. and Wu, Huijuan (2019), 'Sustainability is gaining traction as a business move', The Business Times, 7 March 2019

Tay, Simon S.C. (2019), 'Myanmar – Investors should be cautious but take the risk', Nikkei Asian Review, 27 March 2019

Tay, Simon S.C. (2019), 'To reclaim Philippines from Beijing's grasp, US must look beyond the South China Sea', South China Morning Post, 30 March 2019

Tay, Simon S.C. and Othman, Liyana (2019), 'Thailand must take action for cleaner air in Asean', Bangkok Post, 5 April 2019

Tay, Simon S.C. (2019), 'Jokowi poised for second presidential term; what face will he present?', The Business Times, 19 April 2019

Tay, Simon S.C., Wu, Huijuan and Choo, Aaron (2019), 'Why severe haze may return in 2019 and how to mitigate the risk', TODAY, 9 May 2019

Tay, Simon S.C. and Othman, Liyana (2019), 'Malaysian minister's criticism of Singapore Zoo shows why we need consensus on sustainable palm oil', TODAY, 14 May 2019

Tay, Simon S.C. and Lau, Xin Yi (2019), 'Ending coal financing, and jump-starting sustainability', The Business Times 31 May 2019

Tay, Simon S.C. (2019), 'End of centrist democracy and Asia's unconventional systems', The Straits Times, 1 June 2019



Tay, Simon S.C. (2019), 'Openness to geopolitical flux is part of Singapore's DNA', The Straits Times, 2 August 2019

Tay, Simon S.C. and Wa'u Jessica (2019), 'Sino-US tensions - the silver lining for Asean and Singapore', The Straits Times, 23 August 2019

Tay, Simon S.C. and Lau, Xin Yi (2019), 'Transforming climate risks into opportunities', The Business Times, 3 September 2019

Tay, Simon S.C. (2019), 'A climate for change: Beyond protests, there is much that companies and governments can do', The Straits Times, 18 October 2019

Tay, Simon S.C. and Wa'u Jessica (2019), 'ASEAN in the US-China contest', East Asia Forum Quarterly, 11 November 2019

Tay, Simon S.C. and Lau, Xin Yi (2019), 'Next Step to Finance a Green Economy', The Business Times, 19 November 2019

## **II. Mr. Nicholas Fang**

Fang, Nicholas and Choo, Aaron (2019), 'The Trump-Kim romance: is the honeymoon over?', The Business Times, 2 March 2019

Fang, Nicholas and Choo, Aaron (2019), 'China's naval expansionism is natural path for emerging global power', Nikkei Asian Review, 2 August 2019

Fang, Nicholas (2019), 'Singapore's balancing act in building defence ties', TODAY, 30 September 2019

## **III. Dr. Oh Ei Sun**

Oh, Ei Sun (2019), 'Why Prime Minister Mahathir Mohamad should set a timeline for handover', Channel NewsAsia, 16 December 2019

## **IV. SIIA Staff**

Lee, Chen Chen and Low, Erin (2019), 'Handling Big Tech in ASEAN', Nikkei Asian Review, 12 March 2019

Lee, Chen Chen and Low, Erin (2019), 'Big Tech's Challenges for ASEAN', The Straits Times, 14 March 2019

Lee, Chen Chen and Lau, Xin Yi (2019), 'Making sustainable consumption of palm oil the norm in Asia', The Jakarta Post, 10 April 2019

Lee, Chen Chen (2019), 'In the Driver's Seat - Vietnam's priorities as ASEAN Chair 2020', Asialink, 4 November 2019

## C. ASEAN-ISIS AND INTERNATIONAL DIALOGUES AND CONFERENCES ATTENDED BY SIIA COUNCIL MEMBERS, RESEARCH FELLOWS AND ASSOCIATES

### A/P Simon Tay

1. Moderator at The Owners Forum Asia 2019, on 14 March 2019, in Singapore, organised by The Owners Forum GmbH
2. Panellist at the 13th Japan-Singapore Symposium, on 19 March 2019, in Tokyo, organised by The Japan Institute of International Affairs
3. Speaker at the NIE symposium on 'Challenges and Opportunities for Singapore in future', on 20 March 2019, in Singapore, organised by the National Institute of Education
4. Speaker at the talk on 'Key developments in ASEAN that could impact stability, investment and opportunities in the region', on 10 April 2019, in Sydney, organised by Asialink
5. Presenter at the Launch Ceremony of 'ASEAN Vision 2040: Stepping Boldly Forward Transforming the ASEAN Community', on 29 April 2019, in Bangkok, organised by ERIA
6. Speaker at the 10th Annual dbAccess Asia Conference 2019, on 21 May 2019, in Singapore, organised by Deutsche Bank
7. Speaker at the High Level Dialogue on ASEAN Italy Economic Relations, on 6 June 2019, in Hanoi, organised by The European House – Ambrosetti
8. Panellist at the FutureChina Global Forum 2019, on 7 June 2019, in Singapore, organised by Business China
9. Presenter at the 14th Bali Process Ad Hoc Group Senior Officials' Meeting, on 23 July 2019, in Danang, organised by Indonesia Ministry of Foreign Affairs and Australia Department of Foreign Affairs and Trade
10. Keynote speaker at the Launch of International Studies Center, on 5 September 2019, in Bangkok, organised by Thailand MFA
11. Speaker at the AV2040 - ASEAN Centrality and Collective Leadership, on 24 September 2019, in Washington DC, organised by ERIA
12. Panellist at the Asia Infrastructure Forum 2019, on 2 October 2019, in Singapore, organised by Asia Infrastructure
13. Speaker at the 8th ERIA Editors' Roundtable - ASEAN Vision 2040: Towards Bolder and Stronger ASEAN Community, on 6 October 2019, in Bangkok, organised by ERIA
14. Panellist at the Asia-Pacific Forum 2019, on 16 October 2019, in Kuala Lumpur, organised by Institute of Strategic and International Studies (ISIS) and Japan Economic Foundation (JEF)
15. Presenter at the Roundtable for the Asia Pacific Banks Alliance Against Modern Slavery, on 24 October 2019, in Bangkok, organised by Minderoo

16. Moderator at the Roundtable on Sustainable Palm Oil, on 5 November 2019, in Bangkok, organised by RSPO

17. Speaker at the Kor-Asia Forum 2019, on 22 November 2019, in Seoul, organised by Hankookilbo

18. Discussant at the ASEAN-China conference, on 23 December 2019, in Bangkok, organised by Institute of Security and International Studies

### Dr Yeo Lay Hwee

1. Participant at ASEF Unplugged “Conversations on Arts and Cultural Diplomacy in Asia and Europe” 28-29 January 2019, Bangalore (India), organised by Asia-Europe Foundation

2. Moderator at EU-SG Dialogue: Addressing Security Challenges in a Changing World, 30 January 2019, Singapore, organized by RSIS and EU Delegation office in Singapore

3. Participant at 8th UACES Workshop on EU-China relations in Global Politics, 13 March 2019, Singapore, organized by EU-China Collaborative Research Network

4. Chair a session at the Recontres Economiques in Singapore 2019, 14-15 March 2019, organized by Economics Society of Singapore and Le Cercle des économistes, ESSEC Business School

5. Speaker at Second Conference of the Jean Monnet Network on EU-Asia Security and Trade, 8-9 April 2019, Singapore, organized by RSIS and Maastricht University

6. Panelist at Research Meeting and Public Panel Discussion on Global Perspectives on BRI, 7-8 May 2019, Leiden and The Hague (The Netherlands), organized by Leiden Asia Centre and Clingaetael

7. Panelist at European Economic Congress 2019, 13-15 May, Katowice (Poland), organized by PTWP

8. Speaker at Madrid International Forum on Democracy on “Political Leadership in Democracy”, 23-26 May 2019, Madrid (Spain), organized by Konrad Adenauer Stiftung

9. Chair a session at the Joint Symposium on “Europe in the Indo-Pacific”, 3 June 2019, Singapore, organized by ISAS, Lund University, Swedish South Asian Studies Network and Swedish Institute of International Affairs

10. Participant at 2019 Bratislava Forum, 6-8 June 2019, Bratislava (Slovakia), organized by GLOBSEC

11. Keynote Speaker at “Conference on Internationalising Higher Education around the World”, 25 July 2019, Singapore, organized by NTU

12. Speaker at Asia-Europe Conference 2019 on “Security and Regional Order”, 1-2 August 2019, Kuala Lumpur (Malaysia), organized by Asia-Europe Institute, University of Malaya

13. Lecture at Guangdong University of Foreign Studies on “Trials and Tribulations of East Asian Regionalism: Lessons from Europe”, 12 September 2019, Guangzhou (China), organized by Guangdong Institute for International Strategies.

14. Delegate at the 14th China-Singapore Forum, 22-24 September 2019, Chongqing (China), organized by Chinese People's Institute of Foreign Affairs
15. Moderator at 21st Asia-Europe Think Tanks dialogue on Responding to the Geopolitics of Connectivity, 14-15 October 2019, Brussels (Belgium), organized by Konrad Adenauer Stiftung and Centre for European Policy Studies (CEPS)
16. Participant at 2019 State of Europe Roundtable, 15-16 October 2019, Brussels (Belgium), organized by Friends of Europe.
17. Panelist at Conference on "EU-ASEAN Relations: Navigating Divides, Deepening Cooperation", 31 Oct-1 Nov 2019, Phnom Penh (Cambodia), organized by Cambodian Institute for Peace and Cooperation
18. Paper presenter at RSIS Workshop on "Contested Multilateralisms: Lessons for ASEAN", 14 November 2019, Singapore, organized by RSIS
19. Moderator at "ISEAS-Egmont Dialogue on Advancing Economic Security and Openness in Southeast Asia", 25 November 2019, Singapore, organized by ISEAS and Egmont Institute.
20. Research Meeting on "Strategies for Connecting Europe and Asia", 18-19 December 2019, Seoul (Korea), organized by Korea University
21. Participant at ASEAN ISIS-China Workshop on "Where ASEAN Meets China", 23 December 2019, Bangkok (Thailand), organized by ISIS Thailand and CIIS China.

#### **Dr Hank Lim**

1. Regional Institutes Network (RIN) meeting, 28 January 2019, Jakarta
2. ERIA Academic Advisory Council meeting, 24 May 2019, Jakarta
3. The Asia-Pacific Think Tank Summit, organised by UN ESCAP and the Lauder Institute, University of Pennsylvania, 11-12 November, 2019, Bangkok
4. International Conference on the US-China Trade Conflict and the Impact on Southeast Asia, organised by China National Industry Association and Chunghua Institute of Economic Research, 5 December 2019, Taipei



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